COSMA Annual Report 2021-22

U.S. and non-U.S-based Programs SECTION 1: PROGRAMMATIC INFORMATION

Table 1. ESU Sport Management Program

Institution's Name:	East Str	East Stroudsburg University of Pennsylvania						
Address:	200 Pro	200 Prospect St						
City: East Stroudsb	urg	State:	PA		ZIP/Postal Code:	18301		
Primary COSMA Contact Name:	Jaedeoc	Jaedeock Lee						
Telephone:	570-422	570-422-3340 Email: jaedeock@esu.ed			edeock@esu.edu			
Sport Management Degree Program(s):	Master	Bachelor of Science in Sport Management Master of Science in Sport Management Master of Science in Management & Leadership Sport Management						
Name of College where Sport Management degree(is housed:	College	College of Business and Management						
Academic Unit URL: http://esu.edu/smgt								

Table 2. BS in Sport Management Student Learning Outcomes Matrix - Academic Year2021 – 2022

	Identify the Benchmark nanagerial functions re	Total Number of Students Observed quired of sport	Total Number of Students Meeting Expectation managers and	Assessment Results: Percentage of Students Meeting Expectation	Assessment Results: 1. Does not meet expectation 2. Meets expectation 3. Exceeds expectation 4. Insufficient data e functions in a
contemporary sport s <i>Measure 1.1.</i>	80% of students	46	40	87%	Meets
SMGT 201 Written Assignment (direct)	assessed receive "acceptable" or better.	40	40	8770	expectation
<i>Measure 1.2.</i> SMGT 445 Event planning (direct)	80% of students assessed receive "acceptable" or better.	35	31	89%	Meets expectation
Measure 1.3. Senior survey Item 3-a (indirect)	80% of students will get strongly agree or agree on the Item 3- a.	21	20	95%	Exceeds expectation
Measure 1.4. Internship site supervisor evaluation (indirect)	80% of students will receive A grade ("Excellent") from final evaluation.	36	32	88%	Meet expectation
	oral and written comm				
Measure 2.1. SMGT 304 Historical figure paper & presentation (direct)	80% of students assessed receive "acceptable" or better.	31	26	84%	Meets expectation
Measure 2 2. SMGT 347 Memorandum (direct)	80% of students assessed receive "acceptable" or better.	27	20	74%	Meets expectation
<i>Measure 2.3.</i> Senior survey Item 3-b/c (indirect)	80% of students get strongly agree or agree on the Item 3- b/c.	21	20	95%	Exceeds expectation
-	evaluate sport-related r	esources and p	rovide practica	l application to	various contexts
of sport. Measure 3.1. SMGT 408 Financial analysis (direct)	80% of students assessed receive "acceptable" or better.	34	20	58.8%	Does not meet expectation
<i>Measure 3.2.</i> SMGT 447 Facility analysis (direct)	80% of students assessed receive "acceptable" or better.	38	33	87%	Meets expectation

Measure 3.3. Senior survey Item 3-d (indirect)	80% of students will get strongly agree or agree on the Item 3- d.	21	19	90%	Exceeds expectation
SLO 4. Utilize critica	l thinking skills to addr	ess issues confi	ronting profess	ionals in sport n	nanagement.
Measure 4.1. SMGT 302 Individual online discussion (direct)	80% of students assessed receive "acceptable" or better.	39	29	74%	Meets expectation
Measure 4.2. SMGT 440 Research Idea Statement (direct)	80% of students assessed receive "acceptable" or better.	40	36	90%	Exceed expectation
Measure 4.3. Senior survey Item 3-e (indirect)	80% of students will get strongly agree or agree on the Item 3- e.	21	18	86%	Meets expectation
SLO 5. Examine ethic	cal issues and the impac	ct of global dive	ersity in the spo	ort culture.	
Measure 5.1. SMGT 302 Reaction Paper (direct)	80% of students assessed receive "acceptable" or better.	39	28	72%	Meets expectation
Measure 5.2. SMGT 405 International sport project (direct)	80% of students assessed receive "acceptable" or better.	39	33	85%	Meets expectation
Measure 5.3. Internship site supervisor evaluation Item b6a & b6b (indirect)	80% of students get 3 or higher score (4- item scale) on the Item b6a & b6b.	34	32	94%	Exceed expectation
Measure 5.4. Senior survey Item 3-f/g (indirect)	80% of students get strongly agree or agree on the Item 3- f/h.	21	21	100%	Exceed expectation

Note: If you are using different direct and indirect measures for different degree programs, please replicate the matrix, using one matrix for each program that has different measures. If different programs use the same measures, only one copy of the matrix is needed.

SLO 1. Identify the managerial functions required of sport managers and implement these functions in a contemporary sport setting.

Measure 1.1: SMGT201 Written Assignment

40 out of 46 students (87%) received "acceptable" or better in this measure. Most students submitted a reaction paper to a documentary on time and successfully conducted an in-depth analysis of the documentary using knowledge learnt in class. Therefore, this assignment will be continually used for the future semester without major change. Those who did not meet expectation did not submit the assignment. In the future, the importance of submitting assignments on time will be emphasized.

Measure 1.2: SMGT 445: Event Planning

31 out of 35 students (89%) received "acceptable" or better in this measure. This project-based learning assignment is meant to be a hands-on application experience. Most students successfully completed a written portfolio outlining their experience in planning, organizing, and executing a sport management-related event. Additional events may be added to each semester to ensure exposure to multiple areas of the sport industry. No other change will be made to this measure.

Measure 1.3. Senior survey item 3-a

20 out of 21 (95%) graduating seniors either strongly agreed or agreed on the item 3-a, "Utilize sport managerial functions in a contemporary sport setting." This indirect measure supported students met the SLO #1. To further strengthen this measure, we will continue teaching various sport managerial functions to students.

Measure 1.4. Internship site supervisor evaluation

Out of 36 students, 32 students (88%) received "A" grades from their internship site supervisors. Students who didn't receive an A grade need improvement in the completion of tasks and public speaking. Throughout their coursework before internship, faculty will keep encouraging students to be professional, complete their assigned tasks, and go above and beyond what their supervisor asks them to do.

SLO 2. Demonstrate oral and written communication skills required of professionals in the sport industry.

Measure 2.1: SMGT 304 Historical figure paper and presentation

26 out of 31 students (84%) received "acceptable" or better in this measure. Most students successfully completed a written investigation into the historical impact of selected sport organizations and offered in-depth analysis of their influence on the sport industry. Writing workshops will be offered to assist in writing and research techniques.

Measure 2.2: SMGT 347 Memorandum

20 out of 27 students (74%) received "acceptable" or better in this measure. Most students successfully completed a written analysis of a legal issue facing the sport industry and provided clear application of appropriate legal concepts. Additional attention to legal research techniques and citation formatting is required, majority of the shortfall was found in these areas. Assistance from library faculty supporting the comprehension of legal research and citation has been planned for the upcoming year.

Measure 2.3. Senior survey item 3-b and 3-c

20 out of 21 (95%) graduating seniors either strongly agreed or agreed on the item 3-b, "Demonstrate effective oral communication skills required by professionals." and 3-c, "Demonstrate effective written communication skills required by professionals." This indirect measure supported students met the SLO #2. To further improve this measure, we will continue providing projects, assignments, and extracurricular activities that strength students' oral and written communication skills.

SLO 3 Critique and evaluate sport-related resources and provide practical application to various contexts of sport.

Measure 3.1. SMGT 408 Financial analysis

Only 58.8% of students assessed received "acceptable" or better in this measure. It was 65.8% in 2020-21 and we expected to see higher rates this year as we were back to in-person class meetings from fully online. However, some students continued to struggle to follow guidelines (e.g., provide in-depth financial analysis using data, discuss suggestions for future business from internal and external data analysis). A faculty will clarify expectations on the assignment and make sure all students understand them clearly for the next assessment.

Measure 3.2.: SMGT 447 Facility analysis

33 out of 38 students (94%) received "acceptable" or better in this measure. Most students successfully completed their Sport facility analysis on selected venues and offered in-depth understanding of sport venues. There has been no change made on this measure.

Measure 3.3. Senior survey item 3-d

19 out of 21 (90%) graduating seniors either strongly agreed or agreed on the item 3-d, "Efficiently evaluate sport-related resources in its application." This indirect measure supported students met the SLO #3. To further strengthen this measure, we will continue providing handson projects for students to evaluate sport-related resources in various applications.

SLO 4. Utilize critical thinking skills to address issues confronting professionals in sport management.

Measure 4.1. SMGT 302 Individual online discussion

The purpose of this assignment is to improve students' critically thinking skills through a civil, mature, evidenced-based discussion with peers about the psychosocial aspects of sport and

physical activity. 29 out of 39 students (74%) received "acceptable" or better in this measure. Most students actively engaged in three online discussions by posting a post to analyze social problems in sport and replying to other people's posts. In the future, reminders of due date will be sent out more frequently to improve participation rate.

Measure 4.2. SMGT 440 Research Idea Statement

The purpose of this assignment is to improve students' critically thinking skills through analyzing a business problem in the sport industry and develop a research plan to address it. 36 out of 40 students (90%) received "acceptable" or better in this measure. Most students selected a research problem of their own interest that is significant to the sport industry and generated research ideas from the problem. No major change will be implemented.

Measure 4.3. Senior survey item 3-e.

18 out of 21 (86%) graduating seniors either strongly agreed or agreed on the item 3-e, "Develop decision making skills for current issues facing sport professionals." This indirect measure supported students met the SLO #4. To further strengthen this measure, we will continue encourage students to discuss critical issues of the sport industry.

SLO 5. Examine ethical issues and the impact of global diversity in the sport culture.

Measure 5.1. SMGT 302 Reaction Paper

The purpose of this assignment is to improve students' understanding of social issues in sport and develop ethical approaches to address social problems. 28 out of 39 students received "acceptable" or better in this measure. Most students analyzed a debate topic problem in sport from both the affirmative and opposing side and wrote an in-depth reflection paper. The major reason for not meeting expectation was reacting from only one side. In the future, the importance of analyzing the topic from both sides will be emphasized.

Measure 5.2.: SMGT 405 International sport project

16 out of 19 students (84%) received "acceptable" or better in this measure. Most students successfully completed their International Sport analysis on selected countries and offered indepth understanding of global sport businesses. There was no change made on this measure.

Measure 5.3. Senior survey item 3-f and 3-g

32 out of 34 (94%) students either strongly agreed or agreed on item 3-f, "Understand ethical sport-related issues." and item 3-g, "Identify my role in a diverse sport community." This indirect measure supported students achieved SLO #5 but still have room to improve. We will continue to encourage students to discuss ethical issues, such as subjects related to ethics and diversity, in multiple sport management courses.

Table 3. Graduate Sport Management Programs (MS in Sport Management & MS inManagement and Leadership in Sport Management) Program-Level Student LearningOutcomes Matrix - Academic Year 2021 - 2022

Identify Each Student Learning Outcome and Measurement Tool(s)	Identify the Benchmark	Total Number of Students Observed	Total Number of Students Meeting Expectation	Assessment Results: Percentage of Students Meeting Expectation	Assessment Results: 1. Does not meet expectation 2. Meets expectation 3. Exceeds expectation 4. Insufficient data
SLO 1. Illustrate kno setting.	wledge of managerial princ	iples require	d of sport mai	nagers in a con	temporary sport
Measure 1.1. SMGT 547 Financial analysis (direct)	80% of students assessed receive "acceptable" or better.	16	14	87.5%	Exceeds expectation
Measure 1.2. Internship site supervisor evaluation (indirect)	80% of students receive A grade (Excellent) from final evaluation.	15	14	93%	Exceeds expectation
Measure 1.3. Graduating student survey Item 3-a (indirect)	80% of students get strongly agree or agree on the selective item.	8	8	100%	Exceeds expectations
SLO 2. Develop sport	industry vernacular and p	rofessional o	ral and writte	n communicati	on skills when
interacting in the wor Measure 2.1. SMGT 548 Individual Report (direct)	80% of students assessed receive "acceptable" or better.	10	10	100%	Exceeds expectations
<i>Measure 2.2.</i> SMGT 547 Article critique (direct)	80% of students assessed receive "acceptable" or better.	16	16	100%	Exceeds expectation
Measure 2.3. Graduating student survey Item 3-b/c	80% of students get strongly agree or agree on the selective item.	8	8	100%	Exceeds expectations
SLO 3. Evaluate and	synthesize best practices an	d research n	nethods used h	oy professional	s in the sport
<i>industry.</i> <i>Measure 3.1.</i> SMGT 570 Poster presentation (direct)	80% of students assessed receive "acceptable" or better.	25	25	100%	Exceeds expectations
<i>Measure 3.2.</i> SMGT 549 Law case presentation (direct)	80% of students assessed receive "acceptable" or better.	N/A	N/A	N/A	Data Not collected
Measure 3.3. Graduating student survey Item 3-d/e	80% of students get strongly agree or agree on the selective item.	8	7	88%	Meets expectation
SLO 4. Formulate cri management.	tical thinking skills to inter	pret and solv	e issues confr	onting professi	onals in sport

Measure 4.1. SMGT 549 Risk management portfolio (direct)	80% of students assessed receive "acceptable" or better.	N/A	N/A	N/A	Data Not collected
Measure 4.2. SMGT 548 Marketing plan project (direct)	80% of students assessed receive "acceptable" or better.	N/A	N/A	N/A	Data Not collected
<i>Measure 4.3.</i> Graduating student survey Item 3-f	80% of students get strongly agree or agree on the selective item.	8	7	88%	Meets expectation

Student Learning Outcomes Matrix Narrative:

SLO 1. Illustrate knowledge of managerial principles required of sport managers in a contemporary sport setting.

Measure 1.1. SMGT 547 Financial analysis

14 out of 16 (87.5%) students received "acceptable" or higher on financial analysis project. Two students who did not meet "acceptable" grade showed lack of in-depth financial analysis and critical evaluation on the select companies. Faculty will attempt clearer instructions for students.

Measure 1.2. Internship site supervisor evaluation

14 out of 15 (93%) interns received A grades recommendation from internship site supervisors. One student who did not earn an A grade received "average" scores on most evaluation items. We will make sure students should go above and beyond and be proactive in their internship sites.

Measure 1.3. Graduating student survey Item 3-a

All 8 students agreed or strongly agreed on the item "Illustrate knowledge of managerial principles required of sport managers in a contemporary sport setting." This indirect measure supported students met SLO #1. To further strengthen this measure, we will continue teaching students managerial principles of sport through hands-on class projects and extracurricular activities.

<u>SLO 2. Develop sport industry vernacular and professional oral and written communication</u> <u>skills when interacting in the workplace.</u>

Measure 2.1. SMGT 548 Individual Report

All 10 students received "acceptable" or better in this measure. All students successfully completed reports that utilized marketing theories and marketing research methods to real-world problems in the sport industry. This is a new measure was the course was taught by a different professor from previous semesters. No major change will be made on this measure.

Measure 2.2. SMGT 547 Article Critique

All 16 students received "acceptable" or better in this measure. Students clearly understood expectations on this assignment and demonstrated excellent written communication skills by working on critical assessment of the peer-reviewed manuscript in the field. No further change will be made on this measure.

Measure 2.3. Graduating student survey Item 3-b/c

All 8 students agreed or strongly agreed on item "Demonstrate effective oral communication skills required by professionals" and "demonstrate effective written communication skills required by professionals." This indirect measure supported students met SLO #2. To further strengthen this measure, we will continue utilize providing projects, assignments, and extracurricular activities that strength students' oral and written communication skills.

SLO 3. Evaluate and synthesize best practices and research methods used by professionals in the sport industry.

Measure 3.1. SMGT 570 Research Proposal

100% students received "acceptable" or better in this measure. All students provided in-depth understanding of academic research and successfully proposed their studies. Students had oral presentations instead of the poster presentations because there was no conference in the campus.

Measure 3.2. SMGT 549 Law case presentation

Due to a sudden change of faculty instructor on SMGT 549, no assessment data was collected for this measure.

Measure 3.3. Graduating student survey Item 3-d/e

7 out of 8 (88%) agreed or strongly agreed on item "evaluate and synthesize best practices and research methods used by professionals in the sport industry" and "efficiently evaluate sport-related resources in its application." 1 out of 8 students answered "neutral" on both items. To improve this measure, we will continue to encourage graduate students to develop independent research projects and to explore the best practices to solve the problems in sport setting throughout multiple sport management courses/projects.

SLO 4. Formulate critical thinking skills to interpret and solve issues confronting professionals in sport management.

Measure 4.1. SMGT 549 Risk management portfolio

Due to a sudden change of faculty instructor on SMGT 549, no assessment data was collected for this measure.

Measure 4.2. SMGT 548 Marketing plan project

No data was collected because the course was taught by a different professor from previous semesters. Moving forward, an individual-based marketing plan project will be used to assess students' critical thinking skills to interpret and solve issues confronting professionals in sport management.

Measure 4.3. Graduating student survey Item 3-f

7 out of 8 (88%) agreed or strongly agreed on item "formulate critical thinking skills to interpret and solve issues confronting professionals in sport management." 1 out of 8 students answered "neutral" on this item. To improve this measure, we will strengthen in-depth discussions on critical issues of the sport industry and encourage students to critically analyze the problems through course projects and extracurricular activities.

Identify Each Operational Effectiveness Goal and Measurement Tool(s)	Identify the Benchmark	Data Summary	Assessment Results: 1. Does not meet expectation 2. Meets expectation 3. Exceeds expectation 4. Insufficient data
OEG 1. Cultivate an en	vironment of academic advancemer		ssional application.
<i>Measure 1.</i> In-class service-learning project	Sport Management majors participate in at least one service-learning project through one or more of their Sport Management major courses.	Students in SMGT 409 course participated in marketing plan projects with Lehigh Valley Ironpigs (Fall 2021) and Wilkes- Barre/Scranton Penguins (Spring 2022). SMGT 445 students completed service learning projects to host events (homecoming social in fall 2021 and Rec Day in carriag 2022).	Exceeds expectation
<i>Measure 2.</i> Guest Speaker Series	Multiple sport management courses offer students opportunities to meet industry professionals in classroom either in-class or online conference. Minimum of three speakers present per a year.	spring 2022). Four speakers were invited to talk in sport management classes in 2021-22 year.	Meets expectation
OEG 2. Recruit, hire, a	nd retain high quality and diverse fa	culty.	
Measure 1. Faculty	When recruiting a new sport management faculty, the pool will consist of minimum of 15 qualified and diverse candidates.	SMGT had one part-time adjunct search for spring 2022. We used an adjunct pool and had more than 40 qualified candidates.	Exceeds expectation
<i>Measure 2.</i> Program exit surveys	Average score from the item, "Overall quality of faculty members" of the exit survey is higher than 4.0 (on a 5 point scale).	Average score on the item, "Overall quality of faculty" of the exit survey was 4.33 (n=21)	Exceeds expectation
<i>Measure 3.</i> Faculty professional development	Evidence of supporting resources for faculty professional development.	Faculty members were supported travel and conference expenses to attend/present at the national conferences (COSMA, SMA, NASSM).	Exceeds expectation
OEG 3. Enhance progr	am recognition both in the local com	munity and on the national level	•
<i>Measure 1.</i> Faculty and student Presentation	Sport Management faculty and student present their research or teaching projects at the regional/national conference.	Three research posters were presented by ESU faculty and students at the 2022 NASSM conference, June 4, Atlanta, GA.	Exceeds expectation

Table 4. Program-Level Operational Effectiveness Goals Matrix: 2021-2022

Measure 2. ESU	Sport Management students will	Undergraduate and graduate	Exceeds
Student Research	be presenting their projects at	students made a total of 8	expectation
Symposium	the annual ESU Student	research presentations at the	
	Research Symposium (SRS).	annual ESU Student Research	
		Symposium in April 2022.	
Measure 3. Social	Department actively manages	Department continues to be	Meets expectation
media engagement	and engages in social media	active in social media such as	
	activity through Twitter,	Twitter (@esusmgt),	
	Instagram, and Facebook.	Instagram (@esu_smgt), and	
		Facebook (ESU Alumni	
		closed group), and LinkedIn.	
Measure 4. Program	Department publishes e-	Department published fall	Meets expectation
newsletter	newsletter every fall and spring	2021 and spring 2022 e-	
	semester and shares it internally	newsletters and distributed to	
	and externally.	the campus community and	
		via social media account.	
OEG 4. Foster lasting p	artnerships with industry profession	als through alumni and student e	ngagement.
Measure 1. SCORE	Department hosts annual	Department hosted the 2022	Meets expectation
(Sport Careers:	SCORE Symposium by inviting	SCORE Symposium,	-
Opportunity,	multiple industry professionals	featuring eight guest	
Recruitment, and	to engage with current students.	presenters from sport	
Employment)	Students get opportunities to	industry. A total of 80+	
Symposium	interact with professionals to	students attended the	
• •	foster relationships.	symposium and had an	
	-	opportunity to interact with	
		professionals.	
Measure 2. Field trips	Department and SMGT Club	Four field trips were	Exceeds
	arrange two field trips to	organized and successfully	expectation
	sporting event/facilities per	completed during 2021-22	-
	year, providing students	academic year: 1) Lehigh	
	opportunity to tour the facility	Valley IronPigs, 2) New York	
	and meet executive members of	Knicks, 3) Washington	
	and meet executive members of		1
		Nationals, and 4) Wilkes-	
	sport organizations.	Nationals, and 4) Wilkes- Barre/Scranton Penguins.	

Notes: 1) Provide all explanations of this table that follows. 2) If you are using different operational outcomes measures for different degree programs, please replicate this form, using one form for each program that has different measures. 3) If different programs use the same measures, only one copy of this form is needed.

OEG Narratives

OEG 1. Cultivate an environment of academic advancement that prepares students for professional application.

As ESU got back to in-person classes, we were able to offer hands-on service learning projects for students, where they apply their learning to real-world environment. For example, SMGT 409 Concept of Sport Marketing students pitched their marketing plans to Lehigh Valley IronPigs (AAA affiliate with Philadelphia Phillies) and Wilkes-Barre/Scranton Penguins representatives. SMGT 445 Organization and Administration students completed event management projects to host a homecoming breakfast social in fall 2021 and a NIRSA Rec Day event in spring 2022. There were 4 guest speakers invited to talk in regular sport management classes in 2021-22,

including two speakers for the marketing project presentations. We will continue to provide hands-on learning opportunities and networking initiatives with industry professionals to students.

OEG 2. Recruit, hire, and retain high quality and diverse faculty.

We hired one part-time adjunct faculty for spring 2022 and had a strong adjunct position pool, consist of more than 40 applicants. A program exit survey showed students highly rated quality of our faculty members. In addition, faculty members received funding support to attend the Sport Marketing Association, COSMA, and NASSM conferences for professional development.

OEG 3. Enhance program recognition both in the local community and on the national level.

We had very strong presence in the sport management academia locally and nationally in 2021-22 year. A total of eight research projects were presented at the ESU annual Student Research Symposium and multiple research abstracts were presented at the national academic conferences such as SMA and NASSM. We actively posted student activities, faculty achievements on social media outlets (Instagram, Twitter, LinkedIn) and published fall 2021 and spring 2022 department newsletters.

OEG 4. Foster lasting partnerships with industry professionals through alumni and student engagement.

We had a tremendous success in hosting annual SCORE symposium (back in-person!) in March 2022, featured eight industry professionals: Michael Rucker (BSE Global), Brandon Lawrence (Tyson Group), Deanna Repollet (LA Clippers), Victoria Gurdak (University of Pennsylvania), Sophie Coy (University of Mississippi), Jenny Owens (University of Maryland Baltimore), Kyle Jimenez (Madison Square Garden), and Brooke Powers (Penn Fusion Soccer Academy). More than 80 students attended and interacted with guest speakers in panel discussions and social networking event. Students provided very positive feedback and appreciated the opportunities to meet with sport business professionals. Further, as sporting events resumed after pandemic, we organized field trips and brought students to four different venues/games in 2021-22 year: Madison Square Garden, Washington Nationals Park, Coca-Cola Park, and Mohegan Sun Arena. We will keep expanding our partnerships and plan more field trips.

PROGRAM INFORMATION PROFILE

This profile offers information about the program in the context of its mission, basic purpose and key features.

 Name of Institution:
 East Stroudsburg University of Pennsylvania

 Program/Specialized Accreditor(s):
 Pennsylvania State System of Higher Education (PASSHE)

 Institutional Accreditor:
 Commission on Higher Education of the Middle States Association of Colleges and Schools

 Date of Next Comprehensive Program Accreditation Review:
 May 2022

 Date of Next Comprehensive Institutional Accreditation Review:
 2025-2026

 URL where accreditation status is stated:
 https://www.msche.org/institution/0494/

Indicators of Effectiveness with Undergraduates [As Determined by the Program]

- Graduation Year: <u>2021-22</u> B.S. Sport Management # of Graduates: <u>33</u> M.S. Sport Management # of Graduates: <u>6</u> M.S. Management and Leadership in Sport Management # of Graduates: <u>11</u> Graduation Rate: Fall 16 cohort – <u>47</u>, 4 years rate: <u>27.7%</u>; 5 years rate: <u>34%</u> Graduation Rate is calculated using the number of SMGT-BS completers from the initial Fall 2016 SMGT cohort divided by the number of Fall 2016 Freeze SMGT-BS First Time Full Time Degree seeking cohort
- 2. Average Time to Degree: 4-Year Degree: __x___ 5-year Degree _____
- Annual Transfer Activity (into Program): Year: 2021-22______
 # of Transfers: 8 Transfer Rate: NA
- 4. Graduates Entering Graduate School: Year: 2021-22______
 # of Graduates: 33 # Entering Graduate School: 5
- 5. Job Placement (if appropriate): Year: _2021-22_____ # of Graduates: _33____ # Employed: _NA____

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